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# Portfolio Construction

## 投资组合的构建

## Portfolio Construction (组合构建)

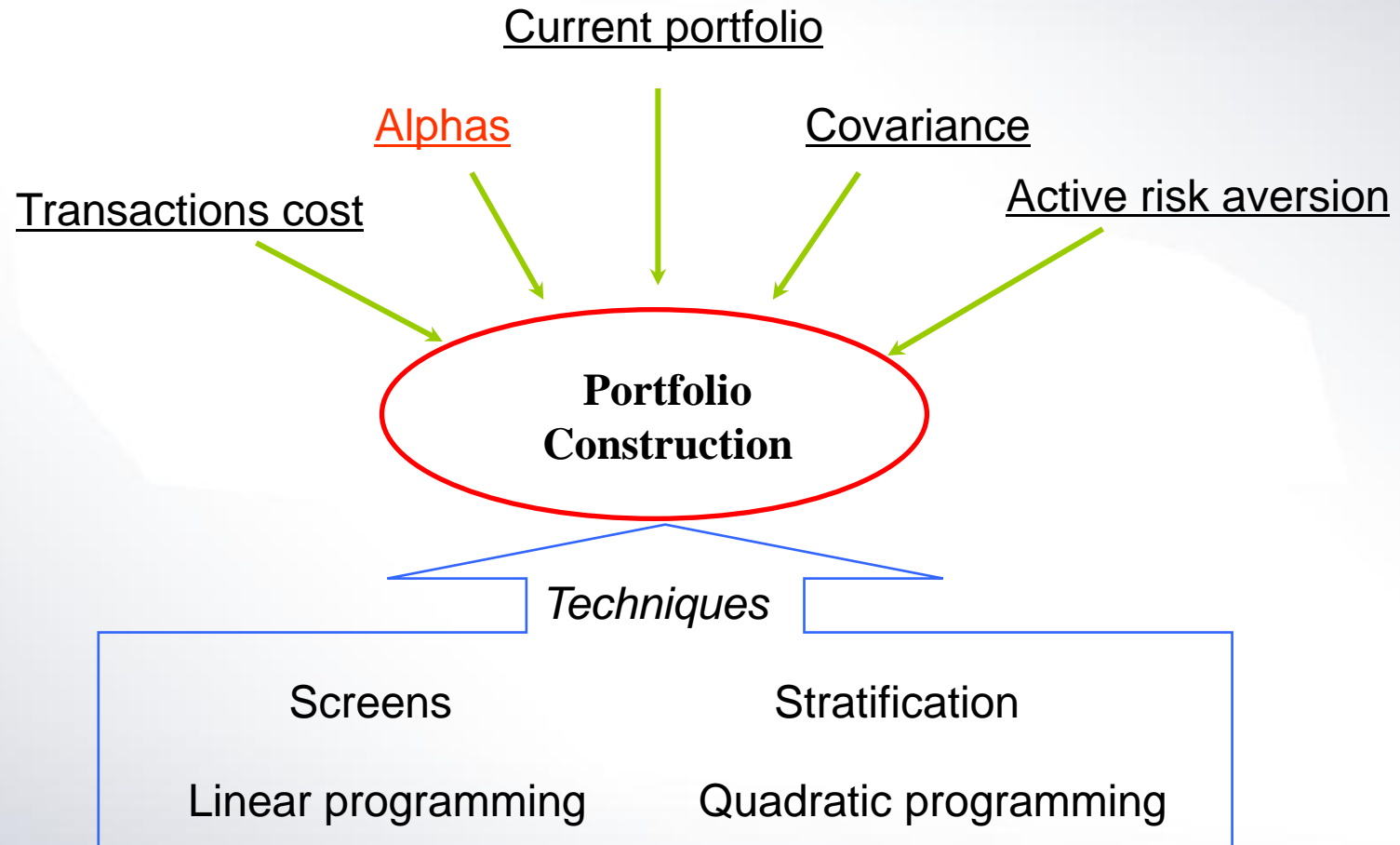
### Equity Portfolio Management Strategies

```
graph TD; A[Equity Portfolio Management Strategies] --> B[Passive management (被动型管理)]; A --> C[Active management (主动型管理)];
```

**Passive management** (被动型管理) is a long-term buy-and-hold strategy and attempts to design a portfolio to replicate the performance of a specific index.

**Active management** (主动型管理) is an attempt by the manager to outperform, on a risk-adjusted basis, a passive benchmark portfolio.


# Inputs to Portfolio Construction Process



# Inputs to Portfolio Construction Process

## ➤ Portfolio Utility:

(portfolio alpha) – (risk aversion) × (active risk)<sup>2</sup> – (transactions costs)


$$\text{risk aversion} = \frac{\text{information ratio}}{2 \times \text{active risk}}$$

For example, assuming that the information ratio is 0.8 and the desired level of active risk is 10%, then the implied level of risk aversion is 0.04. Being able to quantify risk aversion allows the manager to understand a client's utility in a mean-variance framework. Utility can be measured as: excess return – (risk aversion × variance).

# Refining Alphas

- For alphas, the expression is

$$\alpha_i = E(R_i) - \{R_F + \beta_i [E(R_M) - R_F]\}$$

The term  $R_F + \beta_i [E(R_M) - R_F]$  measures the return on stock i forecast by the model, and  $\alpha_i$  measures the share of additional return.

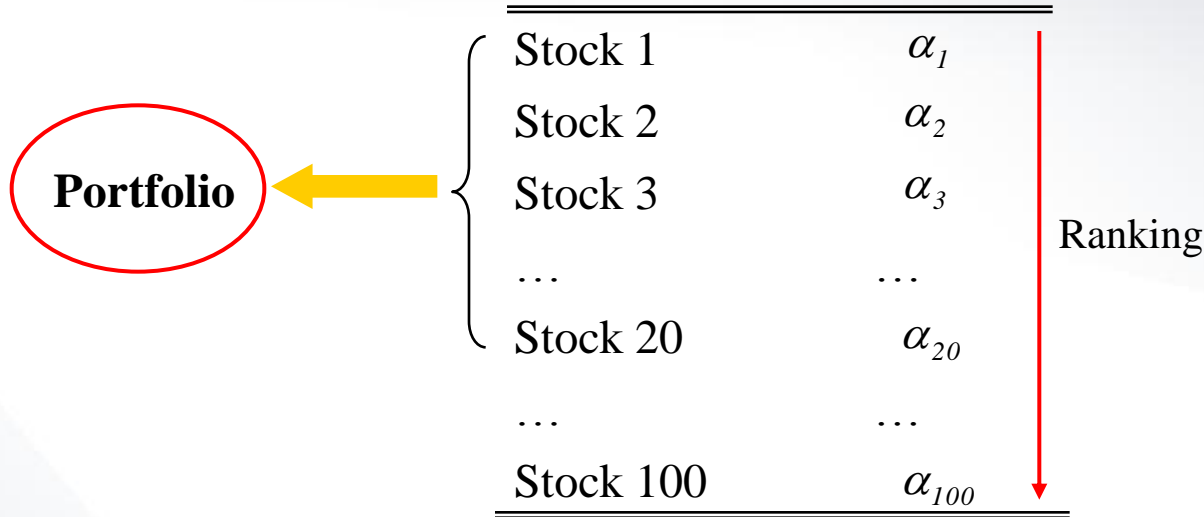
- **One Example**

Stock	Alpha	Optimal Holding (unconstrained)	Optimal Holding (constrained)	Modified Alpha
American Express	-3.44%	-0.54%	0.00%	-1.14%
AT&T	1.38%	6.39%	6.18%	0.30%
Coca-Cola	-2.93%	-2.22%	0.00%	-0.78%
Disney	1.77%	5.79%	5.85%	0.60%
.....				
3M	3.98%	17.95%	15%	0.91%
<b>Total</b>		100%	100%	

Constraints: *disallow short sales* and percentage of one stock *less than 15%*

# Techniques for Portfolio Construction

## 1. Screens (筛选)



### ➤ *Strength*

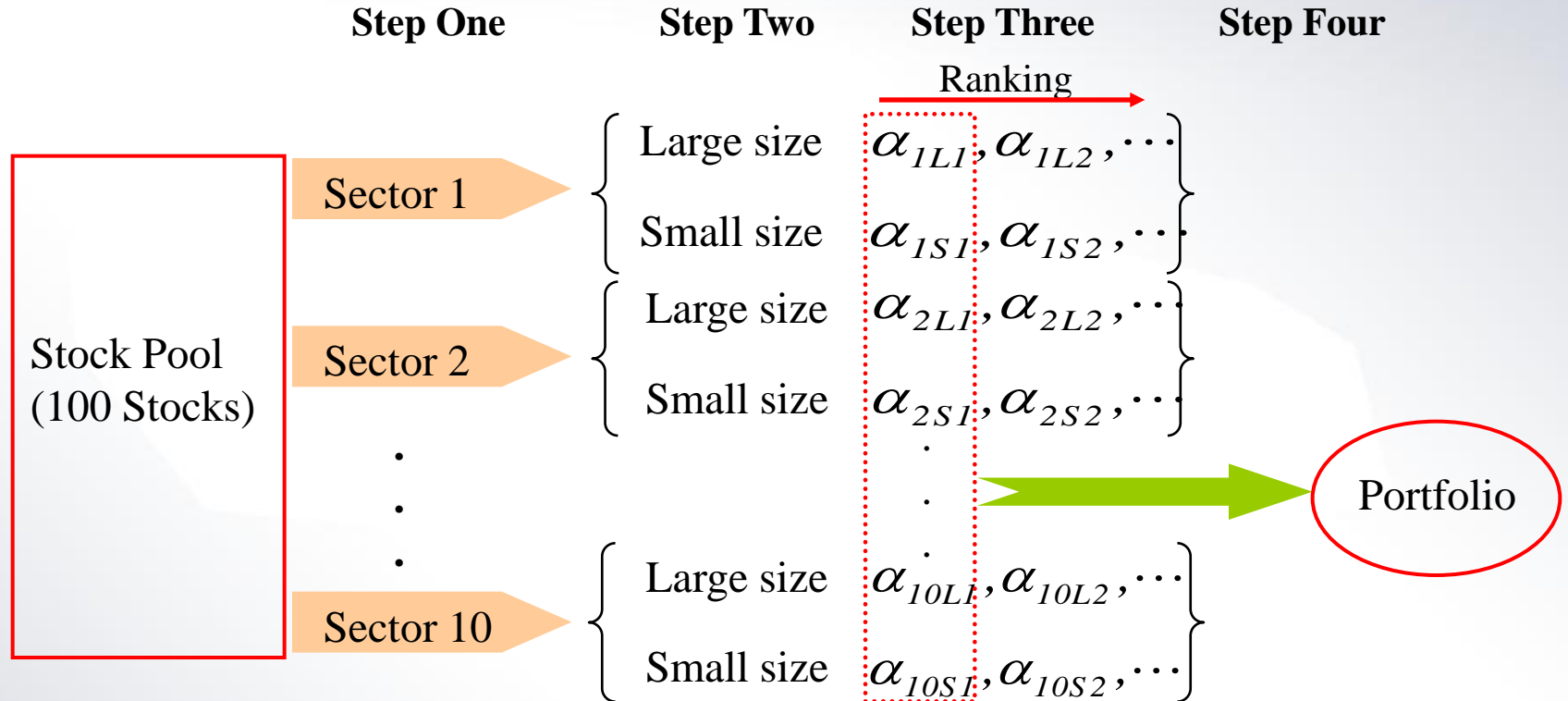
- ① Are easy to implement and understand.
- ② Enhance alphas by concentrating the portfolio in the high-alpha stocks.

### ➤ *Weakness*

- ① Ignore all information in the alphas apart from the rankings.
- ② Do not protect against biases in the alphas. If all the utility stocks happen to be low in the alpha rankings, the portfolio will not include any utility stocks.

# Techniques for Portfolio Construction

## 2. Stratification (分层选取法)



- **Strength:** The stratification scheme has the same benefits as screening. It is somewhat transparent and easy to code.
- **Weakness:** Stratification retains some of the shortcomings of a screen. It does not consider slightly over-weighting one category and underweighting another.

# Techniques for Portfolio Construction

## 3. Linear Programming (线性规划)

- The linear programming uses a type of stratification based on characteristic such as industry, size, volatility and beta.
- *Strength*: The linear program takes all the information about alpha into account and controls risk by keeping the characteristics of the portfolio close to the characteristics of the benchmark.
- *Weakness*: the result can be very different from the benchmark with respect to the number of assets and some risk characteristics.

## 4. Quadratic Programming (二次规划)

- The quadratic program explicitly considers each of the three elements: alpha, risk, and transactions costs. (Max:  $\alpha_p - \lambda_A \cdot \sigma_p^2 - TC$ )
- *Strength*: Since a quadratic program includes a linear program as a special case, it can include all the constraints and limitations one finds in a linear program. This should be the best of all worlds
- *Weakness*: The quadratic program requires a great many more inputs than the other portfolio construction techniques.



## Example

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1. The most measurable of the inputs into the portfolio construction process is the:
  - A. position alphas.
  - B. transactions costs.
  - C. current portfolio.
  - D. active risk aversion.

C The current portfolio is the only input that is directly observable.

## Example

2. Which of the following is correct with respect to adjusting the optimal portfolio for portfolio constraints?
- A. No reliable method exists.
  - B. By refining the alphas and then optimizing, it is possible to include constraints of both the investor and the manager.
  - C. By refining the alphas and then optimizing, it is possible to include constraints of the investor, but not the manager.
  - D. By optimizing and then refining the alphas, it is possible to include constraints of both the investor and the manager.

**B** The approach of first refining alphas and then optimizing can replace even the most sophisticated portfolio construction process. With this technique both the investor and manager constraints are considered.

## Example

3. A manager has forecasts of stocks A, B, and C, but not of stocks D and E. Stocks A, B, and D are in the benchmark portfolio. Stocks C and E are not in the benchmark portfolio. Which of the following are correct concerning specific weights the manager should assign in tracking the benchmark portfolio?

- A.  $w_C = 0$
- B.  $w_D = 0$
- C.  $w_C = (w_A + w_B)/2$
- D.  $w_C = w_D = w_E$

A The manager should assign a tracking portfolio weight equal to zero for stocks for which there is a forecast but that are not in the benchmark. A weight should be assigned to Stock D, and it should be a function of the alphas of the other assets.

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